



# **Haz-Zabbar Local Council**

**Business Plan  
for the  
Period  
2019 - 2023**

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## Overview and Summary

The Haz-Zabbar Local Council hereby presents its Business Plan for the period 2019-2023, that is based on the contractual obligations at the time of drawing up the estimates of both income and expenditure, as well as those obligations that can presently be foreseen to arise within the current year.

For the year 2019, the Council has based its primary income flow on the Central Government's allocation of € 959,161. The expenditure items, based on the current commitments of the Council are principally, the payroll costs at € 205,335, operations and maintenance costs at € 560,900 and administration and other costs at € 61,565. Other expenditure costs include € 128,760 of depreciation that is not in itself a cash outlay.

For 2020, the Government's allocation shall be €990,000. The expenditure for this year shall be around €1,006,763 consisting of €214,035 payroll costs, €587,392 operations and maintenance costs, €56,565 administration costs and €148,771 other costs.

The consecutive year 2021, was estimated to have a Government allocation of €1,000,000 and the total of expenditure shall total around €1,022,324, consisting of payroll costs €216,175, operations and maintenance €596,392, administration costs €56,565 and other expenditure costs €153,192.

For the year 2022, the Government's allocation shall be €1,010,000. The expenditure shall be around €1,012,108 consisting of payroll costs €218,330, operations and maintenance €602,392, administration costs €56,565 and other expenditure costs €134,821.

For 2023, the Government allocation shall be €1,020,000. The expenditure shall be around €1,019,258 consisting of payroll costs €220,480, operations and maintenance €607,392, administration costs €56,565 and other expenditure costs €134,821.

The Capital Projects are expected to amount to € 876,292. Such projects include Piazza San Nikola which shall cost around €350,000 and is projected to be finished in 2023. Another project is the construction of offices on the public convenience premises situated in Gniel il-Kunsill. These shall cost around €45,000. In 2020, the School-Zoned Pedestrianised project shall be done and this shall cost around €54,000. Footpaths and various construction works are estimated to cost €50,000 for each consecutive year.

Jorge Grech  
Mayor

Stephanie Testaferata de Noto  
Executive Secretary

## Statement of Income and Expenditure

## DESCRIPTION

| A       | B       | C       | C       | C       | D (A+B+C) |
|---------|---------|---------|---------|---------|-----------|
| BUDGET  | BUDGET  | BUDGET  | BUDGET  | BUDGET  | BUDGET    |
| Jan-Dec | Jan-Dec | Jan-Dec | Jan-Dec | Jan-Dec | Period    |
| 2019    | 2020    | 2021    | 2022    | 2023    | 2019-2023 |
| €       | €       | €       | €       | €       | €         |

## Income

|  |                  |                  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| Funds received from Central Government (1) | 1,076,613        | 1,113,000        | 1,128,500        | 1,144,000        | 1,159,500        | 3,318,113        |
| Income raised from Bye-Laws (2)            | 33,729           | 35,150           | 36,800           | 38,450           | 40,100           | 105,679          |
| Income raised from LES (3)                 | 9,451            | 10,000           | 10,500           | 11,000           | 11,500           | 29,951           |
| Investment Income (4)                      | 320              | 325              | 330              | 335              | 340              | 975              |
| Other Income (5)                           | 12,427           | 1,070            | 1,070            | 1,070            | 1,070            | 14,567           |
| <b>TOTAL</b>                               | <b>1,132,540</b> | <b>1,159,545</b> | <b>1,177,200</b> | <b>1,194,855</b> | <b>1,212,510</b> | <b>3,469,285</b> |

## Expenditure

|                                |                |                  |                  |                  |                  |                  |
|--------------------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Personal Emoluments (6)        | 205,335        | 214,035          | 216,175          | 218,330          | 220,480          | 635,545          |
| Operations and Maintenance (7) | 560,900        | 587,392          | 596,392          | 602,392          | 607,392          | 1,744,684        |
| Administration (8)             | 61,565         | 56,565           | 56,565           | 56,565           | 56,565           | 174,695          |
| Finance Cost (9)               | -              | -                | -                | -                | -                | -                |
| Other Expenditure (10)         | 130,760        | 148,771          | 153,192          | 134,821          | 134,821          | 432,723          |
| <b>TOTAL</b>                   | <b>958,560</b> | <b>1,006,763</b> | <b>1,022,324</b> | <b>1,012,108</b> | <b>1,019,258</b> | <b>2,987,647</b> |

## Surplus / Deficit

|                |                |                |                |                |                |
|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>173,980</b> | <b>152,782</b> | <b>154,876</b> | <b>182,747</b> | <b>193,252</b> | <b>481,638</b> |
|----------------|----------------|----------------|----------------|----------------|----------------|

## Statement of Financial Position

| DESCRIPTION                         | A                | B                | C                | C                | C                | D (A+B+C)        |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                     | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |
|                                     | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Period           |
|                                     | 2019             | 2020             | 2021             | 2022             | 2023             | 2019-2023        |
|                                     | €                | €                | €                | €                | €                | €                |
| <b>Non-current Assets</b>           |                  |                  |                  |                  |                  |                  |
| Property, Plant and Equipment (16)  | 870,909          | 939,138          | 1,067,946        | 985,125          | 902,304          | 2,877,992        |
| <b>Current Assets</b>               |                  |                  |                  |                  |                  |                  |
| Inventories (11)                    | 9,488            | 9,488            | 9,488            | 9,488            | 9,488            | 28,464           |
| Receivables (12)                    | 140,301          | 149,328          | 150,000          | 152,500          | 153,000          | 439,629          |
| Cash and Cash Equivalents (13)      | 923,140          | 843,978          | 772,756          | 941,796          | 1,127,030        | 2,539,874        |
| <b>Total Current Assets</b>         | <b>1,072,929</b> | <b>1,002,794</b> | <b>932,244</b>   | <b>1,103,784</b> | <b>1,289,518</b> | <b>3,007,967</b> |
| <b>Current Liabilities (14)</b>     |                  |                  |                  |                  |                  |                  |
| Payables                            | 228,182          | 256,527          | 260,561          | 249,000          | 253,150          | 745,270          |
| <b>Total Current Liabilities</b>    | <b>228,182</b>   | <b>256,527</b>   | <b>260,561</b>   | <b>249,000</b>   | <b>253,150</b>   | <b>745,270</b>   |
| <b>Net Current Assets</b>           | <b>844,747</b>   | <b>746,267</b>   | <b>671,683</b>   | <b>854,784</b>   | <b>1,036,368</b> | <b>2,262,697</b> |
| <b>Non-current liabilities (15)</b> |                  |                  |                  |                  |                  |                  |
|                                     | 36,023           | 24,597           | 8,046            | -                | -                | 68,666           |
| <b>Net Assets</b>                   | <b>1,679,633</b> | <b>1,660,808</b> | <b>1,731,583</b> | <b>1,839,908</b> | <b>1,938,671</b> | <b>5,072,023</b> |
| <b>Reserves</b>                     |                  |                  |                  |                  |                  |                  |
| Retained Funds                      | 1,679,633        | 1,660,808        | 1,731,583        | 1,839,908        | 1,938,671        | 5,072,023        |

## Financial Situation Indicator

| DESCRIPTION            | A              | B              | C              | C              | C                | D (A+B+C)        |
|------------------------|----------------|----------------|----------------|----------------|------------------|------------------|
|                        | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET           | BUDGET           |
|                        | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec          | Period           |
|                        | 2019           | 2020           | 2021           | 2022           | 2023             | 2019-2023        |
|                        | €              | €              | €              | €              | €                | €                |
| Current Assets         | 1,072,929      | 1,002,794      | 932,244        | 1,103,784      | 1,289,518        | 3,007,967        |
| Current Liabilities    | 228,182        | 256,527        | 260,561        | 249,000        | 253,150          | 745,270          |
| <b>Working Capital</b> | <b>844,747</b> | <b>746,267</b> | <b>671,683</b> | <b>854,784</b> | <b>1,036,368</b> | <b>2,262,697</b> |
| Government Allocation  | 959,161        | 990,000        | 1,000,000      | 1,010,000      | 1,020,000        | 2,949,161        |
| <b>FSI</b>             | <b>88 %</b>    | <b>75 %</b>    | <b>67 %</b>    | <b>85 %</b>    | <b>102 %</b>     | <b>77 %</b>      |



## Cash Budget

| DESCRIPTION                         | A                | B                | C                | C                | C                | D (A+B+C)        |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                     | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |
|                                     | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Period           |
|                                     | 2019             | 2020             | 2021             | 2022             | 2023             | 2019-2023        |
|                                     | €                | €                | €                | €                | €                | €                |
| <b>Cash Inflows</b>                 |                  |                  |                  |                  |                  |                  |
| Government cash inflows             | 1,076,613        | 1,113,000        | 1,128,500        | 1,144,000        | 1,159,500        | 3,318,113        |
| Cash flows from Bye-Laws & L.N fees | 33,729           | 35,150           | 36,800           | 36,500           | 38,000           | 105,679          |
| Local Enforcement cash flows        | 9,451            | 10,000           | 10,500           | 11,000           | 11,500           | 29,951           |
| <b>Finance cash flows</b>           |                  |                  |                  |                  |                  |                  |
| Loan Proceeds                       |                  |                  |                  |                  |                  | -                |
| Investment income                   | 320              | 325              | 330              | 335              | 340              | 975              |
|                                     | 320              | 325              | 330              | 335              | 340              | 975              |
| <b>Capital cash flow</b>            |                  |                  |                  |                  |                  |                  |
| Proceeds from disposal of assets    |                  |                  |                  |                  |                  | -                |
| Cash received from EU funds         | 96,040           |                  |                  |                  |                  | 96,040           |
| Cash received from Twinning         |                  |                  |                  |                  |                  | -                |
| Cash from Community Services        |                  |                  |                  |                  |                  | -                |
| Other Cash Inflows                  | 22,934           |                  |                  |                  |                  | 22,934           |
| <b>TOTAL Inflows</b>                | <b>1,239,087</b> | <b>1,158,475</b> | <b>1,176,130</b> | <b>1,191,835</b> | <b>1,209,340</b> | <b>3,573,692</b> |
| <b>Cash Outflows</b>                |                  |                  |                  |                  |                  |                  |
| Personal Emoluments                 | 205,335          | 223,129          | 228,349          | 233,749          | 239,149          | 656,813          |
| Operations & Maintenance            | 560,900          | 649,392          | 649,392          | 649,392          | 649,392          | 1,859,684        |
| Administration                      | 61,565           | 61,565           | 61,565           | 61,565           | 61,565           | 184,695          |
| <b>Finance</b>                      |                  |                  |                  |                  |                  | -                |
| <b>Capital</b>                      |                  |                  |                  |                  |                  |                  |
| Acquisition of property             |                  |                  |                  |                  |                  | -                |
| Construction                        | 107,944          | 50,000           | 50,000           | 50,000           | 50,000           | 207,944          |
| Improvements                        | 13,185           | 69,000           | 17,000           | 19,000           | 21,000           | 99,185           |
| Special programmes                  | 165,504          | 165,000          | 230,000          |                  |                  | 560,504          |
| Equipment                           | 2,659            | 3,000            | 3,000            | 3,000            | 3,000            | 8,659            |
|                                     | 289,292          | 287,000          | 300,000          | 72,000           | 74,000           | 876,292          |
| Cash outflows re EU projects        |                  |                  |                  |                  |                  | -                |
| Cash outflows re Twinning           |                  |                  |                  |                  |                  | -                |
| Cash outflows re Community Services |                  |                  |                  |                  |                  | -                |
| Cash outflows re PPP Payment        | 16,551           | 16,551           | 8,046            | 6,090            |                  | 41,148           |
|                                     | 16,551           | 16,551           | 8,046            | 6,090            | -                | 41,148           |
| <b>TOTAL Outflows</b>               | <b>1,133,643</b> | <b>1,237,637</b> | <b>1,247,352</b> | <b>1,022,796</b> | <b>1,024,106</b> | <b>3,618,632</b> |
| <b>SURPLUS / (DEFICIT)</b>          | <b>105,444</b>   | <b>(79,162)</b>  | <b>(71,222)</b>  | <b>169,039</b>   | <b>185,234</b>   | <b>(44,940)</b>  |
| Brought forward (Bank /Cash Bal.)   | 817,696          | 923,140          | 843,978          | 772,756          | 941,796          | 817,696          |
| Carry forward                       | 923,140          | 843,978          | 772,756          | 941,796          | 1,127,030        | 772,756          |

## Detailed Estimates of Income

| DESCRIPTION  | A                | B                | C                | C                | C                | D (A+B+C)        |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
|  | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |
|  | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Period           |
|  | 2019             | 2020             | 2021             | 2022             | 2023             | 2019-2023        |
|  | €                | €                | €                | €                | €                | €                |
| <b>Income</b>  |                  |                  |                  |                  |                  |                  |
| <b>1 Funds received form Central Government:</b>     |                  |                  |                  |                  |                  |                  |
| 0001 In terms of section 55 CAP 363                  | 959,161          | 990,000          | 1,000,000        | 1,010,000        | 1,020,000        | 2,949,161        |
| 0002-0004 In terms of section 58 CAP 363             | 30,072           | 33,000           | 36,000           | 39,000           | 42,000           | 99,072           |
| 0005-0019 Other Income                               | 87,380           | 90,000           | 92,500           | 95,000           | 97,500           | 269,880          |
|  | <b>1,076,613</b> | <b>1,113,000</b> | <b>1,128,500</b> | <b>1,144,000</b> | <b>1,159,500</b> | <b>3,318,113</b> |
| <b>2 Bye-Laws &amp; Legal Fees</b>                   |                  |                  |                  |                  |                  |                  |
| 0021-0025 Community Services                         | 1,500            | 1,650            | 1,800            | 1,950            | 2,100            | 4,950            |
| 0026-0035 Income from Permits                        | 32,229           | 33,500           | 35,000           | 36,500           | 38,000           | 100,729          |
|  | <b>33,729</b>    | <b>35,150</b>    | <b>36,800</b>    | <b>38,450</b>    | <b>40,100</b>    | <b>105,679</b>   |
| <b>3 Local Enforcement Income</b>                    |                  |                  |                  |                  |                  |                  |
| 0037 Commission from Regional Committees             |                  |                  |                  |                  |                  | -                |
| 0038-0055 Contraventions                             | 9,451            | 10,000           | 10,500           | 11,000           | 11,500           | 29,951           |
|  | <b>9,451</b>     | <b>10,000</b>    | <b>10,500</b>    | <b>11,000</b>    | <b>11,500</b>    | <b>29,951</b>    |
| <b>4 Investment Income</b>                           |                  |                  |                  |                  |                  |                  |
| 0091-0095 Bank interest                              | 320              | 325              | 330              | 335              | 340              | 975              |
| 0096-0099 Income received from Government Securities |                  |                  |                  |                  |                  | -                |
|  | <b>320</b>       | <b>325</b>       | <b>330</b>       | <b>335</b>       | <b>340</b>       | <b>975</b>       |
| <b>5 General Income</b>                              |                  |                  |                  |                  |                  |                  |
| 0056-0065 Sponsorships                               | 11,445           |                  |                  |                  |                  | 11,445           |
| 0066-0069 Documents & Information                    | 446              | 500              | 500              | 500              | 500              | 1,446            |
| 0070-0075 EU Funds                                   |                  |                  |                  |                  |                  | -                |
| 0076-0080 Twinning                                   |                  |                  |                  |                  |                  | -                |
| 0081-0089 Insurance Claims                           | 473              | 500              | 500              | 500              | 500              | 1,473            |
| 0100-0109 Donations                                  | 63               | 70               | 70               | 70               | 70               | 203              |
| 0110-0119 Contributions                              |                  |                  |                  |                  |                  | -                |
| 0120-0129 General Income                             |                  |                  |                  |                  |                  | -                |
|  | <b>12,427</b>    | <b>1,070</b>     | <b>1,070</b>     | <b>1,070</b>     | <b>1,070</b>     | <b>14,567</b>    |
| <b>Total</b>   | <b>1,132,540</b> | <b>1,159,545</b> | <b>1,177,200</b> | <b>1,194,855</b> | <b>1,212,510</b> | <b>3,469,285</b> |

## Detailed Estimates of Expenditure

| DESCRIPTION                                      | A              | B              | C              | C              | C              | D (A+B+C)        |
|--|----------------|----------------|----------------|----------------|----------------|------------------|
|  | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET           |
|  | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec        | Period           |
|  | 2019           | 2020           | 2021           | 2022           | 2023           | 2019-2023        |
|  | €              | €              | €              | €              | €              | €                |
| <b>6 Personal Emoluments</b>                     |                |                |                |                |                |                  |
| 1100 Mayor's Allowance                           | 38,272         | 46,100         | 46,500         | 46,900         | 47,300         | 130,872          |
| 1200 Employees' Salaries & Wages                 | 133,852        | 135,000        | 136,500        | 138,000        | 139,500        | 405,352          |
| 1300 Bonuses                                     | 3,587          | 3,600          | 3,600          | 3,600          | 3,600          | 10,787           |
| 1400 Income Supplements                          | 8,799          | 8,900          | 9,000          | 9,100          | 9,200          | 26,699           |
| 1500 Social Security Contributions               | 12,445         | 12,555         | 12,695         | 12,850         | 13,000         | 37,695           |
| 1600 Allowances                                  | 1,380          | 880            | 880            | 880            | 880            | 3,140            |
| 1700 Overtime                                    | 7,000          | 7,000          | 7,000          | 7,000          | 7,000          | 21,000           |
|  | <b>205,335</b> | <b>214,035</b> | <b>216,175</b> | <b>218,330</b> | <b>220,480</b> | <b>635,545</b>   |
| <b>7 Operations and Maintenance</b>              |                |                |                |                |                |                  |
| 2100-2149 Public Utilities                       | 5,500          | 5,500          | 5,500          | 5,500          | 5,500          | 16,500           |
| 2200-2259 Public Materials & Supplies            | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          | 6,000            |
| 2300-2399 Repairs & Upkeep                       | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 150,000          |
| 2400-2449 Rent                                   | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 15,000           |
| 3010 Street Lighting                             | 20,000         | 20,000         | 20,000         | 20,000         | 20,000         | 60,000           |
| 3020 Lease of Equipment                          |                |                |                |                |                | -                |
| 3030 Insurance                                   | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          | 18,000           |
| 3035 Bank Charges                                | 400            | 400            | 400            | 400            | 400            | 1,200            |
| 3038 Penalties                                   | 300            | 300            | 300            | 300            | 300            | 900              |
| 3040 Waste Disposal                              |                |                |                |                |                | -                |
| 3041 Refuse Collection                           | 190,000        | 255,192        | 255,192        | 255,192        | 255,192        | 700,384          |
| 3042 Bulky Refuse Collection                     | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         | 90,000           |
| 3043 Bins on wheels                              | 500            | 500            | 500            | 500            | 500            | 1,500            |
| 3045 Bring in sites                              | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          | 3,000            |
| 3051 Road & Street Cleaning                      | 60,000         | 64,000         | 64,000         | 64,000         | 64,000         | 188,000          |
| 3052 Cleaning & Maintenance of Non-Urban Areas   | 20,000         | 26,000         | 26,000         | 26,000         | 26,000         | 72,000           |
| 3053 Cleaning of Public Conveniences             | 25,000         | 23,500         | 23,500         | 23,500         | 23,500         | 72,000           |
| 3055 Cleaning of Council Premises                | 1,200          | 1,200          | 1,200          | 1,200          | 1,200          | 3,600            |
| 3060 Cleaning & Maintenance of Parks & Gardens   | 10,000         | 12,000         | 12,000         | 12,000         | 12,000         | 34,000           |
| 3061 Cleaning & Maintenance of Soft Areas        | 20,000         | 30,800         | 30,800         | 30,800         | 30,800         | 81,600           |
| 3062 Cleaning & Maintenance of Beaches & CA      |                |                |                |                |                | -                |
| 3063 Cleaning & Maintenance of Country Non-Urban |                |                |                |                |                | -                |
| 3064 Other Contractual Services                  | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          | 9,000            |
| 3070-3090 Consultation Fees                      | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 15,000           |
| 3100-3139 Contract & Project Management          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 15,000           |
| 3300-3379 Hospitality                            | 80,000         | 40,000         | 49,000         | 55,000         | 60,000         | 169,000          |
| 3380-3389 Community                              | 20,500         | 500            | 500            | 500            | 500            | 21,500           |
| 3600-3694 Local Enforcement Expenses             | 500            | 500            | 500            | 500            | 500            | 1,500            |
| 3700-3799 EU Projects                            |                |                |                |                |                | -                |
| 3800-3899 Twinning                               |                |                |                |                |                | -                |
|  | <b>560,900</b> | <b>587,392</b> | <b>596,392</b> | <b>602,392</b> | <b>607,392</b> | <b>1,744,684</b> |



## Detailed Estimates of Expenditure (Continued)

| DESCRIPTION   | A              | B                | C                | C                | C                | D (A+B+C)        |
|---|----------------|------------------|------------------|------------------|------------------|------------------|
|   | BUDGET         | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |
|   | Jan-Dec        | Jan-Dec          | Jan-Dec          | Jan-Dec          | Jan-Dec          | Period           |
|   | 2019           | 2020             | 2021             | 2022             | 2023             | 2019-2023        |
|   | €              | €                | €                | €                | €                | €                |
| <b>8 Administration &amp; Other Expenditure</b>     |                |                  |                  |                  |                  |                  |
| 2150-2199 Office Utilities                          | 10,000         | 10,000           | 10,000           | 10,000           | 10,000           | 30,000           |
| 2260-2299 Office Materials & Supplies               | 1,500          | 1,500            | 1,500            | 1,500            | 1,500            | 4,500            |
| 2450-2499 Office Rent                               | 1,365          | 1,365            | 1,365            | 1,365            | 1,365            | 4,095            |
| 2500-2599 National & International Memberships      | 1,050          | 1,050            | 1,050            | 1,050            | 1,050            | 3,150            |
| 2600-2699 Office Services                           | 10,000         | 5,000            | 5,000            | 5,000            | 5,000            | 20,000           |
| 2700-2799 Transport                                 | 8,000          | 8,000            | 8,000            | 8,000            | 8,000            | 24,000           |
| 2800-2899 Travel                                    | 1,500          | 1,500            | 1,500            | 1,500            | 1,500            | 4,500            |
| 2900-2999 Information Services                      | 7,500          | 7,500            | 7,500            | 7,500            | 7,500            | 22,500           |
| 3050 Office Cleaning                                |                |                  |                  |                  |                  | -                |
| 3140-3199 Professional Services                     | 20,000         | 20,000           | 20,000           | 20,000           | 20,000           | 60,000           |
| 3200-3299 Training                                  | 100            | 100              | 100              | 100              | 100              | 300              |
| 3345 Office Hospitality                             | 500            | 500              | 500              | 500              | 500              | 1,500            |
| 3400-3499 Incidental Expenses                       | 50             | 50               | 50               | 50               | 50               | 150              |
|   | -              | -                | -                | -                | -                | -                |
|   | <b>61,565</b>  | <b>56,565</b>    | <b>56,565</b>    | <b>56,565</b>    | <b>56,565</b>    | <b>174,695</b>   |
| <b>9 Finance Costs</b>                              |                |                  |                  |                  |                  |                  |
| 3036 Interest on Bank Loan                          |                |                  |                  |                  |                  | -                |
|   |                |                  |                  |                  |                  | -                |
|   |                |                  |                  |                  |                  | -                |
|   | -              | -                | -                | -                | -                | -                |
| <b>10 Other Expenditure</b>                         |                |                  |                  |                  |                  |                  |
| 3500-3599 Loss / (Profit) on Disposal of assets     |                |                  |                  |                  |                  | -                |
| 3695 Increase/(Decrease) in allowance for bad debts | 2,000          | 2,000            | 2,000            | 2,000            | 2,000            | 6,000            |
| 8000-8099 Depreciation (charge for the year)        | 128,760        | 146,771          | 151,192          | 132,821          | 132,821          | 426,723          |
|   | 130,760        | 148,771          | 153,192          | 134,821          | 134,821          | 432,723          |
| <b>Total</b>  | <b>958,560</b> | <b>1,006,763</b> | <b>1,022,324</b> | <b>1,012,108</b> | <b>1,019,258</b> | <b>2,987,647</b> |

## Detailed Estimates of Statement of Financial Position

| DESCRIPTION                       | A              | B              | C              | C              | C                | D (A+B+C)        |
|-----------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|
|                                   | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET           | BUDGET           |
|                                   | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec        | Jan-Dec          | Period           |
|                                   | 2019           | 2020           | 2021           | 2022           | 2023             | 2019-2023        |
|                                   | €              | €              | €              | €              | €                | €                |
| <b>11 Inventory</b>               |                |                |                |                |                  |                  |
| 5201-5249 Stationery              |                |                |                |                |                  | -                |
| 5250-5299 Consumables             |                |                |                |                |                  | -                |
| Books                             | 9,488          | 9,488          | 9,488          | 9,488          | 9,488            | 28,464           |
|                                   | <b>9,488</b>   | <b>9,488</b>   | <b>9,488</b>   | <b>9,488</b>   | <b>9,488</b>     | <b>28,464</b>    |
| <b>12 Receivables</b>             |                |                |                |                |                  |                  |
| 0201-0209 Receivables             | 15,828         | 17,828         | 18,000         | 18,000         | 18,000           | 51,656           |
| 0210-0219 LES Receivables         |                |                |                |                |                  | -                |
| 0220-0229 Receivables from EU     |                |                |                |                |                  | -                |
| 0250 Prepayments & Accrued income | 124,473        | 131,500        | 132,000        | 134,500        | 135,000          | 387,973          |
|                                   | <b>140,301</b> | <b>149,328</b> | <b>150,000</b> | <b>152,500</b> | <b>153,000</b>   | <b>439,629</b>   |
| <b>13 Cash &amp; Equivalents</b>  |                |                |                |                |                  |                  |
| 5001-5099 Bank & Cash Balances    | 923,140        | 843,978        | 772,756        | 941,796        | 1,127,030        | 2,539,874        |
|                                   | <b>923,140</b> | <b>843,978</b> | <b>772,756</b> | <b>941,796</b> | <b>1,127,030</b> | <b>2,539,874</b> |
| <b>14 Payables</b>                |                |                |                |                |                  |                  |
| 4000 Payables                     | 201,655        | 220,000        | 225,561        | 215,000        | 221,150          | 647,216          |
| 4100 Accruals                     | 26,527         | 36,527         | 35,000         | 34,000         | 32,000           | 98,054           |
| 4150 Deferred Income              |                |                |                |                |                  | -                |
| Short-term Borrowings             |                |                |                |                |                  | -                |
|                                   | <b>228,182</b> | <b>256,527</b> | <b>260,561</b> | <b>249,000</b> | <b>253,150</b>   | <b>745,270</b>   |
| <b>15 Non Current Liabilities</b> |                |                |                |                |                  |                  |
| 4200 Long Term Borrowings         |                |                |                |                |                  | -                |
| PPP                               | 36,023         | 24,597         | 8,046          | -              | -                | 68,666           |
|                                   | <b>36,023</b>  | <b>24,597</b>  | <b>8,046</b>   | <b>-</b>       | <b>-</b>         | <b>68,666</b>    |

**16 Depreciation of Property, Plant and Equipment**

|                              |                        | Trees  | Construction | Furn & Fittings | Street Signs | Urban Improvements | Office Equipment | Plant & Machinery | Motor Vehicles | Not Yet Capitalised | Total     |
|------------------------------|------------------------|--------|--------------|-----------------|--------------|--------------------|------------------|-------------------|----------------|---------------------|-----------|
| Asset                        | % of depreciation      | 0%     | 10%          | 8%              | 100%         | 10% & 100%         | 20% & 25%        | 20%               | 20%            |                     |           |
|                              | €                      | €      | €            | €               | €            | €                  | €                | €                 | €              | €                   | €         |
|                              |                        |        |              |                 |              |                    |                  |                   |                |                     |           |
| Cost                         | As at 01 January 2019  | 12,616 | 1,493,965    | 80,991          | 31,395       | 327,830            | 67,258           | 20,502            | 18,386         | 67,452              | 2,120,395 |
|                              | Additions              | -      | 222,396      | -               | -            | 186,570            | -                | -                 | -              | -                   | 408,966   |
|                              | Disposals              | -      | -            | -               | -            | -                  | -                | -                 | -              | (67,452)            | (67,452)  |
|                              | As at 31 December 2019 | 12,616 | 1,716,361    | 80,991          | 31,395       | 514,400            | 67,258           | 20,502            | 18,386         | -                   | 2,461,909 |
| Grants/ other reimbursements |                        |        |              |                 |              |                    |                  |                   |                |                     |           |
|                              | As at 01 January 2019  |        |              |                 |              |                    |                  |                   |                |                     | -         |
|                              | Additions              |        |              |                 |              |                    |                  |                   |                |                     | -         |
|                              | Transfers              |        |              |                 |              |                    |                  |                   |                |                     | -         |
|                              | As at 31 December 2019 | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   | -         |
| Accumulated Depreciation     |                        |        |              |                 |              |                    |                  |                   |                |                     |           |
|                              | As at 01 January 2019  | -      | 992,930      | 64,845          | 31,395       | 308,818            | 27,598           | 18,268            | 18,386         | -                   | 1,462,240 |
|                              | Charge for the year    |        | 93,039       | 6,075           | -            | 22,039             | 5,373            | 2,234             | -              | -                   | 128,760   |
|                              | Released on disposal   | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   | -         |
|                              | As at 31 December 2019 | -      | 1,085,969    | 70,920          | 31,395       | 330,857            | 32,971           | 20,502            | 18,386         | -                   | 1,591,000 |
| Budgeted NBV 31 Dec 2018     |                        |        |              |                 |              |                    |                  |                   |                |                     |           |
|                              | As at 01 January 2019  | 12,156 | 751,375      | 29,877          | 0            | 39,704             | 4,993            | 9,814             | 201            | 323,254             | 1,171,374 |
| Budgeted NBV 31 Dec 2019     |                        |        |              |                 |              |                    |                  |                   |                |                     |           |
|                              | As at 01 January 2019  | 12,616 | 630,392      | 10,071          | -            | 183,543            | 34,287           | -                 | -              | -                   | 870,909   |

## 16 Depreciation of Property, Plant and Equipment

| Asset                        | €      |              |                 |              |                    |                  |                   |                |                     |           | Total |
|------------------------------|--------|--------------|-----------------|--------------|--------------------|------------------|-------------------|----------------|---------------------|-----------|-------|
|                              | Trees  | Construction | Furn & Fittings | Street Signs | Urban Improvements | Office Equipment | Plant & Machinery | Motor Vehicles | Not Yet Capitalised |           |       |
| % of depreciation            | 0%     | 10%          | 8%              | 100%         | 10% & 100%         | 20% & 25%        | 20%               | 20%            | 0%                  |           |       |
| Cost                         |        |              |                 |              |                    |                  |                   |                |                     |           |       |
| As at 01 January 2020        | 12,616 | 1,716,361    | 80,991          | 31,395       | 514,400            | 67,258           | 20,502            | 18,386         | -                   | 2,461,909 |       |
| Additions                    |        | 215,000      |                 |              |                    |                  |                   |                |                     | 215,000   |       |
| Disposals                    |        |              |                 |              |                    |                  |                   |                |                     | -         |       |
| As at 31 December 2020       | 12,616 | 1,931,361    | 80,991          | 31,395       | 514,400            | 67,258           | 20,502            | 18,386         | -                   | 2,676,909 |       |
| Grants/ other reimbursements |        |              |                 |              |                    |                  |                   |                |                     |           |       |
| As at 01 January 2020        | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   | -         |       |
| Additions                    |        |              |                 |              |                    |                  |                   |                |                     | -         |       |
| Transfers                    |        |              |                 |              |                    |                  |                   |                |                     | -         |       |
| As at 31 December 2020       | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   | -         |       |
| Accumulated Depreciation     |        |              |                 |              |                    |                  |                   |                |                     |           |       |
| As at 01 January 2020        | -      | 1,085,969    | 70,920          | 31,395       | 330,857            | 32,971           | 20,502            | 18,386         | -                   | 1,591,000 |       |
| Charge for the year          |        | 114,539      | 6,075           | -            | 22,039             | 4,118            | -                 |                |                     | 146,771   |       |
| Released on disposal         |        |              |                 |              |                    |                  |                   |                |                     | -         |       |
| As at 31 December 2020       | -      | 1,200,508    | 76,995          | 31,395       | 352,896            | 37,089           | 20,502            | 18,386         | -                   | 1,737,771 |       |
| Budgeted NBV 31 Dec 2019     | 12,616 | 630,392      | 10,071          | -            | 183,543            | 34,287           | -                 | -              | -                   | 870,909   |       |
| Budgeted NBV 31 Dec 2020     | 12,616 | 730,853      | 3,996           | -            | 161,504            | 30,169           | -                 | -              | -                   | 939,138   |       |



**16 Depreciation of Property, Plant and Equipment**

| <b>Asset</b><br>% of depreciation   | Trees         |    | Construction     |     | Furn & Fittings |    | Street Signs  |      | Urban Improvements |            | Office Equipment |           | Plant & Machinery |     | Motor Vehicles |     | Not Yet Capitalised |    | <b>Total</b>     |
|-------------------------------------|---------------|----|------------------|-----|-----------------|----|---------------|------|--------------------|------------|------------------|-----------|-------------------|-----|----------------|-----|---------------------|----|------------------|
|                                     | €             | 0% | €                | 10% | €               | 8% | €             | 100% | €                  | 10% & 100% | €                | 20% & 25% | €                 | 20% | €              | 20% | €                   | 0% | €                |
| <b>Cost</b>                         |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    |                  |
| As at 01 January 2021               | 12,616        |    | 1,931,361        |     | 80,991          |    | 31,395        |      | 514,400            |            | 67,258           |           | 20,502            |     | 18,386         |     | -                   |    | 2,676,909        |
| Additions                           |               |    | 280,000          |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    | 280,000          |
| Disposals                           |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    | -                |
| As at 31 December 2021              | <b>12,616</b> |    | <b>2,211,361</b> |     | <b>80,991</b>   |    | <b>31,395</b> |      | <b>514,400</b>     |            | <b>67,258</b>    |           | <b>20,502</b>     |     | <b>18,386</b>  |     | <b>-</b>            |    | <b>2,956,909</b> |
| <b>Grants/ other reimbursements</b> |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    |                  |
| As at 01 January 2021               | -             |    | -                |     | -               |    | -             |      | -                  |            | -                |           | -                 |     | -              |     | -                   |    | -                |
| Additions                           |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    | -                |
| Transfers                           |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    | -                |
| As at 31 December 2021              | -             |    | -                |     | -               |    | -             |      | -                  |            | -                |           | -                 |     | -              |     | -                   |    | -                |
| <b>Accumulated Depreciation</b>     |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    |                  |
| As at 01 January 2021               | -             |    | 1,200,508        |     | 76,995          |    | 31,395        |      | 352,896            |            | 37,089           |           | 20,502            |     | 18,386         |     | -                   |    | 1,737,771        |
| Charge for the year                 |               |    | 121,039          |     | 3,996           |    | -             |      | 22,039             |            | 4,118            |           | -                 |     |                |     |                     |    | 151,192          |
| Released on disposal                |               |    |                  |     |                 |    |               |      |                    |            |                  |           |                   |     |                |     |                     |    | -                |
| As at 31 December 2021              | -             |    | <b>1,321,547</b> |     | <b>80,991</b>   |    | <b>31,395</b> |      | <b>374,935</b>     |            | <b>41,207</b>    |           | <b>20,502</b>     |     | <b>18,386</b>  |     | <b>-</b>            |    | <b>1,888,963</b> |
| <b>Budgeted NBV 31 Dec 2020</b>     | 12,616        |    | 730,853          |     | 3,996           |    | -             |      | 161,504            |            | 30,169           |           | -                 |     | -              |     | -                   |    | 939,138          |
| <b>Budgeted NBV 31 Dec 2021</b>     | 12,616        |    | 889,814          |     | -               |    | -             |      | 139,465            |            | 26,051           |           | -                 |     | -              |     | -                   |    | 1,067,946        |

## 16 Depreciation of Property, Plant and Equipment

| Asset<br>% of depreciation          | Trees  |           | Construction |         | Furn & Fittings |         | Street Signs |        | Urban Improvements |   | Office Equipment |   | Plant & Machinery |   | Motor Vehicles |   | Not Yet Capitalised |   | Total     |        |
|-------------------------------------|--------|-----------|--------------|---------|-----------------|---------|--------------|--------|--------------------|---|------------------|---|-------------------|---|----------------|---|---------------------|---|-----------|--------|
|                                     | €      | €         | €            | €       | €               | €       | €            | €      | €                  | € | €                | € | €                 | € | €              | € | €                   | € | €         | €      |
| 0%                                  | 12,616 | 2,211,361 | 50,000       | 80,991  | 31,395          | 514,400 | 67,258       | 20,502 | 18,386             | - | -                | - | -                 | - | -              | - | -                   | - | 2,956,909 | 50,000 |
|                                     | 12,616 | 2,261,361 |              | 80,991  | 31,395          | 514,400 | 67,258       | 20,502 | 18,386             | - | -                | - | -                 | - | -              | - | -                   | - | 3,006,909 | -      |
| <b>Cost</b>                         |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 01 January 2022               |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Additions                           |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Disposals                           |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 31 December 2022              |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| <b>Grants/ other reimbursements</b> |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 01 January 2022               |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Additions                           |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Transfers                           |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 31 December 2022              |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| <b>Accumulated Depreciation</b>     |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 01 January 2022               |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Charge for the year                 |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| Released on disposal                |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| As at 31 December 2022              |        |           |              |         |                 |         |              |        |                    |   |                  |   |                   |   |                |   |                     |   |           |        |
| <b>Budgeted NBV 31 Dec 2021</b>     | 12,616 | 889,814   |              | -       | -               | 139,465 | 26,051       | -      | -                  | - | -                | - | -                 | - | -              | - | -                   | - | 1,067,946 |        |
| <b>Budgeted NBV 31 Dec 2022</b>     | 12,616 | 836,775   |              | (6,075) | -               | 117,426 | 24,383       | -      | -                  | - | -                | - | -                 | - | -              | - | -                   | - | 985,125   |        |

## 16 Depreciation of Property, Plant and Equipment

| Asset<br>% of depreciation   | €      |              |                 |              |                    |                  |                   |                |                     |   | € |           | Total |
|------------------------------|--------|--------------|-----------------|--------------|--------------------|------------------|-------------------|----------------|---------------------|---|---|-----------|-------|
|                              | Trees  | Construction | Furn & Fittings | Street Signs | Urban Improvements | Office Equipment | Plant & Machinery | Motor Vehicles | Not Yet Capitalised | € | € |           |       |
| 0%                           | 0%     | 10%          | 8%              | 100%         | 10% & 100%         | 20% & 25%        | 20%               | 20%            | 0%                  |   |   |           |       |
| Cost                         | €      | €            | €               | €            | €                  | €                | €                 | €              | €                   | € | € | €         |       |
| As at 01 January 2023        | 12,616 | 2,261,361    | 80,991          | 31,395       | 514,400            | 67,258           | 20,502            | 18,386         | -                   |   |   | 3,006,909 |       |
| Additions                    |        | 50,000       |                 |              |                    |                  |                   |                |                     |   |   | 50,000    |       |
| Disposals                    |        |              |                 |              |                    |                  |                   |                |                     |   |   | -         |       |
| As at 31 December 2023       | 12,616 | 2,311,361    | 80,991          | 31,395       | 514,400            | 67,258           | 20,502            | 18,386         | -                   |   |   | 3,056,909 |       |
| Grants/ other reimbursements |        |              |                 |              |                    |                  |                   |                |                     |   |   |           |       |
| As at 01 January 2023        | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   |   |   | -         |       |
| Additions                    |        |              |                 |              |                    |                  |                   |                |                     |   |   | -         |       |
| Transfers                    |        |              |                 |              |                    |                  |                   |                |                     |   |   | -         |       |
| As at 31 December 2023       | -      | -            | -               | -            | -                  | -                | -                 | -              | -                   |   |   | -         |       |
| Accumulated Depreciation     |        |              |                 |              |                    |                  |                   |                |                     |   |   |           |       |
| As at 01 January 2023        | -      | 1,424,586    | 87,066          | 31,395       | 396,974            | 42,875           | 20,502            | 18,386         | -                   |   |   | 2,021,784 |       |
| Charge for the year          |        | 103,039      | 6,075           | -            | 22,039             | 1,668            | -                 |                |                     |   |   | 132,821   |       |
| Released on disposal         |        |              |                 |              |                    |                  |                   |                |                     |   |   | -         |       |
| As at 31 December 2023       | -      | 1,527,625    | 93,141          | 31,395       | 419,013            | 44,543           | 20,502            | 18,386         | -                   |   |   | 2,154,605 |       |
| Budgeted NBV 31 Dec 2022     |        |              |                 |              |                    |                  |                   |                |                     |   |   |           |       |
| Budgeted NBV 31 Dec 2023     | 12,616 | 836,775      | (6,075)         | -            | 117,426            | 24,383           | -                 | -              | -                   |   |   | 985,125   |       |
| Budgeted NBV 31 Dec 2023     | 12,616 | 783,736      | (12,150)        | -            | 95,387             | 22,715           | -                 | -              | -                   |   |   | 902,304   |       |